30 March 1978

MEMORANDUM FOR: D/DCI/RM

FROM: D/OCIS

SUBJECT: Progress Report on NMIC
                   Modernization Program

1. We have reviewed the subject report transmitted to you from OPEI via this office. We appreciate the opportunity to do so.

2. The report appears to provide a very comprehensive documenta tion of a most expensive project suffering from almost unbelievable mismanagement.

3. Based upon the subject report, along with other information of similar import gathered by our office, we would agree that all of the recommendations are fully supported and should be implemented.

4. In view of the dismal track record of this project, we question whether or not the recommendations go far enough in the way of limiting future expenditures of time, effort and money on any of the proposed enhancements until a minimally configured system is actually in place and has been performing satisfactorily in an operational environment for a considerable period of time. In particular, we suggest strong action be taken to curtail expenditures of funds which are apparently continuing to be made to develop the Advanced Indications System (AIS), pending documenta tion of operating capability of the basic system and a review of the AIS project.

5. We agree that the IOC implementation should be carefully monitored by the Resource Management Staff and a follow-on study of NMIC be done concurrently with a detailed review of AIRES, with which NMIC is supposed to interface.

6. We have already scheduled such a review of AIRES and NMIC in the work program of this office and request that it be supported

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by [   ] of OPEI, who was primarily responsible for this study. We are proceeding with our planned review, which will encompass all of the recommended actions included in the subject report and which will be coordinated with OPEI and OPBD. Additionally, this review will be correlated with a study of the SAFE Project already commenced by this office, since many of the analyst support subsystems as described in the NMIC documents appear to be similar to or identical with systems proposed to be developed for SAFE.

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